

# Leadership for New Managers in Government

Skills to help you transition from specialist team member to team leader

**TRAINING** 



Facilitated by
MALCOLM DAWES
Managing Director
dta Worldwide

Online → 11 & 18 September 2024



#### **Course Overview**

Are you a new manager and finding it hard to adjust to managing a team?

Were you a high-performing specialist and presently find yourself struggling with the feeling of a loss of control that comes with managing other people?

Do you find yourself stuck when it comes to creating accountability, credibility and trust among your former peers?

If you answered yes to one or more of these questions, you are not alone. According to a recent study:

- 26% of first-time managers felt they were not ready to lead others to begin with.
- Almost 60% said they never received any training when they transitioned intotheir first leadership role.

This course is a perfect kick-start to your management career. It has been developed for new managers and will help you transition from teammate to highly capable and successful leader. With a mix of management principles, coaching and motivation, practical operational managerial tasks and interactive group exercises – this course will provide you with actionable skills that enable you to mitigate the challenges of being a new leader.

You will learn ways to build credibility and trust, you'll discover how to cultivate positive workplace relationships, provide direction and motivate your team with clear objectives in mind. You will also learn about different leadership styles and practice assessing situations, so you can choose and apply 'best fit' leadership styles.

# **Learning Outcomes**

- Identify the obstacles faced by new managers and mitigative steps that you cantake to overcome them
- Learn how to build trust and credibility with clear and effective communication
- Understand how you can motivate your team with collaborative goal-setting
- Gain insights on how to deliver constructive feedback and create accountability
- Start building your leadership brand and set up an ongoing development plan
- Create a positive work environment that drives productivity and promoteswellbeing

## **Why Attend Outcomes**

- Smoothen your transition from team member to teamleader
- Build essential leadership and management skills tobecome an effective team leader
- Gain insights to inform your leadership style andmanagement journey
- Understand how you can better manage your self tolead others
- Learn how you can build credibility and trust

## Who should Attend

This course has been developed for new and aspiring managers and will particularly benefit those who are currently in "acting" management roles and team leaders who haven't gotten around to attending any training since they've been promoted. Plus it will also benefit seasoned leaders looking for a refresher and to benchmark their approach. In addition it will benefit people who manage "sideways" such as project managers.

Some key job functions include:

- Project Managers, Team Leader, Manager, AssistantDirector, Director
- Acting Team Leader, Acting Manager, Acting AssistantDirector, Acting Director

From the following functions:

 HR, People Services, Corporate Services, ProjectManagement, Customer Service, IT, Digital

## **Meet Your Facilitator**



MALCOLM DAWES
Managing Director
DTA Worldwide

Malcolm Dawes is the most sought-after authority on people's performance and effectiveness. He is a recognised expert in showing people how to increase their interaction effectiveness through behavioural change. For many years, Malcolm has experienced first-hand the struggles senior executives face with accelerating the performance of their teams. More recently he has worked with organisations on emotional intelligence and resilience through the global pandemic.

Malcolm has appeared on a host of radio and TV interviews; in The Australian Financial Review Business Magazine and had articles published in numerous journals. Malcolm has been a guest speaker at conferences and seminars around the world; and has been a judge of the PRIME Awards since their inception in 2005.

Married and a father of three sons, his career has included many disciplines including retail, nursing, marketing, sales management, and organisational performance. In his spare time, he is a Deputy Captain with the New South Wales Rural Fire Service; being awarded the National Emergency Medal for his service in the 2019/20 Australian bushfire crisis.

In his latest book "Team Performance: Why Can't We All Get Along?" Malcolm dispels ten myths that many senior executives have about unlocking the true potential of their teams. He highlights the core issues of human nature and shows how understanding behaviours as a leader and co-worker is the key to team success.

## **Preparation**

This workshop is highly interactive with group activities and discussions throughout. Come prepared with some current challenges you are facing in your organisation.

To participate you'll need:

- · A computer with camera and microphone
- Strong internet connection
- Quiet, well-lit space

## **Register Early & Save**

Extra Early Bird	Early Bird	Standard Price
Register by 28 <sup>th</sup> Jun	Register by 26 <sup>th</sup> Jul	Register by 10 <sup>th</sup> Sep
\$795 + GST	\$995 + GST	\$1,195 + GST
Save \$400	Save \$200	-



\*Group Discounts Available - Contact Registration at

training@publicsector.academy or Call on (02) 9057 9070

# **Explore** the Agenda

# Day 1 | Wednesday, 11 September 2024, 10:00am - 2:30pm AEST

	Module 1: Leadership and Management		
10:00am	Welcome and introductions		
10:15am	Different leadership styles and their impact		
	<ul> <li>What kind of leader do you want to be: Understanding how you wish to be perceived and received?</li> <li>Unpacking different leadership style and their impact on productivity, motivation and well-being</li> <li>Identifying your strengths and leaning into them as a leader</li> <li>How to adjust your approach for the situation at hand</li> </ul>		
11:00am	Break		
11:10am	Management Vs. Leadership		
	Understanding the difference between management and leadership		
	<ul> <li>Adapting good management principles to facilitate strategic leadership</li> </ul>		

#### **Module 2: Transitioning from Specialist to Leader**

riodate in transitioning from operation to include		
12:20pm	The common challenges faced by new managers	
	Mapping out the challenges and obstacles faced by new managers	
	<ul> <li>Addressing the added complexity of working with hybrid and remote teams</li> </ul>	
	Preparing and planning to overcome the challenges ahead	
	<ul> <li>Avoiding the common traps such as micromanaging</li> </ul>	
1:05pm	What you need to know when transitioning from team memeber to team leader	
	Recognise differences and clarify responsibilities	
	<ul> <li>Adapting to the change in scope and depth of responsibilities and role</li> </ul>	
	<ul> <li>How to go from colleague to boss: The dos and don'ts</li> </ul>	
1:50pm	Break	
1:55pm	Breakout activity: aligning operational management to enable strategic leadership	
2:25pm	Evaluation, reflections and closing remarks	
2:30pm	End of Day 1	



# **Explore** the Agenda

#### Day 2 | Wednesday, 18 September 2024, 10:00am - 2:30pm AEST

Module 3: Uplifting your Team	
10:00am	Welcome and introductions
10:15am	Management essentials for new leaders
	<ul><li>Managing yourself to be a better leader</li><li>Creative decision-making and problem-solving</li></ul>
11:00am	Break
11:10am	Building trust and credibility
	<ul> <li>How to communicate to build trust</li> <li>Building credibility in your team</li> <li>Cultivating a positive work environment</li> </ul>
11:50am	Lunch

### **Module 4: Enabling Productivity**

12:20pm	Goal-setting and motivating your team	
	<ul> <li>Discussing effective methods for staff motivation</li> <li>The importance of setting clear goals for operational outcomes</li> </ul>	
	How to navigate different personality types	
1:05pm	Giving feedback and holding people to account	
	How to provide constructive feedback	
	<ul> <li>What to avoid doing when providing constructive feedback</li> </ul>	
	Dealing with challenging situations	
1:50pm	Break	
1:55pm	Breakout group activity: planning the next steps of your leadership development journey	
	Identify your strengths and weaknesses	
	Setting your goals and priorities	
	Practical next steps	
2:25pm	Evaluation, reflections and closing remarks	





## **Get In Contact**

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