





// Roadmap to a Successful Digital Transformation

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# Roadmap to a Successful Digital Transformation

As service delivery moves further into the virtual realm, a strong digital transformation strategy is paramount for all levels of government. Identifying the needs of citizens, gaining trust through reliable and secure services, and striking the right balance between innovation and practicality is essential to success and progress.

Designing digital services which are accessible, inclusive and citizen-centric is an absolute must. By committing to inclusive and innovative design, the public sector can create exceptional products and services. To achieve this, internal buy-in and a culture that is receptive to change is paramount. Eembracing a digital mindset and adopting the technologies to facilitate change is key to success.

To optimize your digital transformation journey, **Digital Government & CX Roadshow 2022** will bring together public sector leaders to explore the most efficient strategies to help you gain internal buy-in and develop a roadmap for your digital transformation. This series will head to 5 Canadian cities, from coast to coast, to highlight emerging trends, future opportunities, and the barriers to successful digital transformation.

### // Benefits of Attending



Chart the course for your digital transformation by exploring the most cutting-edge trends, technologies and projects



Examine strategies that will help you maintain and elevate a digital culture and place you on a strong, upward digital transformation trajectory



Find new ways to ensure that digital accessibility is built into, rather than tacked onto, your strategy for change



Get to grips with tips and tools you need to build your digital strategy and adoption toolkit



#### Chiefs/Directors/Heads/Managers of :

Information Officers

Digital Officers

Technology Officers

Digital Transformation

Citizen Experience & Services

Corporate Services

Service Innovation

Business Delivery

Service Delivery

Digital Experience







Day 1 **Toronto** October 18

Day 2 Halifax October 20



Day 3 Ottawa October 25

Day 4 **Edmonton** October 27





Day 5 **Victoria** October 28

// Thank You to Our Partners

Chair





**Platinum** 









Silver









**Marketing Partner** 



**Bronze** 



Gold









## // Your Inspiring Speakers



TREVOR RUTHERFORD Senior Digital Strategist Ontario Digital Service



GARY YORKE
Director, 311
City of Toronto



GLORIA ER-CHUA
Director, Policy & Digital
Enterprise
Ontario Digital Service



MARCO PALERMO
Director, Digital Government
& Modernization, Technology
Services





Director, Data Strategy and Solutions Platform, Business Intelligence and Practice Division

Ministry of Children, Community and Social Services



ASIM HUSSAIN
Director, Digital Service
Transformation
City of Toronto



Former Deputy Minister
Ontario Government



STEVEN MAITUKAITIS
Principal Strategic Designer,
Digital Solutions
Maximus Canada



ALEC WENZOWSKI
President and Co-Founder
Button



COO, Client Experience Solutions
Ministry of Children, Community
and Social Services



BILAL HUSAIN

Director, Client Experience
Solutions

Connex Telecommunications



WISSAM MOUSSA
Head of Platform Core Services
Canadian Digital Service



NANCY NEWELL
Head of Marketing Experiences
Adobe



Head, Digital Enterprise Engagement Practice Government of Ontario



Chief Information Officer
Nova Scotia Health Authority



Senior Consultant
The Barrington Group



BETH FOX
Strategic Engagement Advisor
Canadian Digital Service



JOSHUA LEE
Executive Director, Service
Design & Delivery
The Nova Scotia Digital Service



KIM MATTHEWS
Senior Business Strategist
Service New Brunswick



JENNIFER GUITARD
Director, Workforce Intelligence
& Systems
Government of Nova Scotia



Senior Strategy Manager, TELUS Business Solutions Telus



Senior Lead - Emerging IOT
Telus



Director General, Digital Design and Production Directorate (DDPD), Public Affairs Branch Canada Revenue Agency

## // Your Inspiring Speakers



ANTOINE BEDWARD

Director, Policy Development, Office of the Chief Information Officer

Treasury Board of Canada Secretariat



ROBERT FRELICH

Director General, Digital Identity Transformation, Transformation Management Branch

**Employment and Social Development Canada** 



Workplace Technology Services





**ANDREW BUNKA** 

Leader, Web & Digital Development & User Experience (UX), Web & Digital, Customer Service &

The City of Calgary



JORDAN STOROZUK

Chief of Staff, Digital **Experience and Client Data** Workstream

**Employment and Social Development Canada** 



MARK MAGNUSSON Service Design Practice Lead **Fujitsu** 



TRINA FOSTER

Vice President, Strategy and Social Sector

Maximus Canada



Executive Director, Digital Development

Treasury Board of Canada Secretariat



Community Management and



NATALIE KAHALE

Director, Service Transformation City of Ottawa



Director, Measurement Canada

Digital Office

Innovation, Science and

**Economic Development** 

Canada

**KEVIN BROOKS** 

Field CTO and Executive

Strategist - Defense and

National Security

ServiceNow

DAVID ALMOND Executive Director, Information

Technology

Alberta Innovates



MIKE NOVOSAD

Enterprise Account Manager -Mobile - Federal Government & Strategic Accounts

Samsung Canada



RYAN ANDROSOFF

CEO & Founder Think Digital



**CLAUDIA CYR** 

**Enterprise Mobility Sales** Manager Samsung Canada



LAUREN HUNTER

Director, Talent Policy and Platforms, Office of CIO

Treasury Board of Canada Secretariat



STEPHEN SABEY

Executive Director, Platforms, Digital Delivery + Innovation

Service Alberta



KARI RASMUSSEN

Executive Director, Curriculum Learning and Teaching Resources Sector

Government of Alberta



Communications



**BLAIR NEUFELD** 

Executive Director, Product, Digital Delivery and Innovation

Service Alberta



**RYAN HUM** 

Chief Information officer & Vice President of Data

Canada Energy Regulator



KIM WIERINGA

Assistant Deputy Minister, Health Information Systems Division

Alberta Health, Government of Alberta



JOHN ROGERS

Director. Service Innovation and Digitization

Government of Alberta



**SEAN DUVAL** 

Senior Director, Sales Engineering

Armis

## // Your Inspiring Speakers



OLENA MITOVSKA
Product Director of Private
Cloud as a Service Platform
BC Provincial Government



MOUMITA BHADRA
Client Lead, BC Government
Fujitsu



Director of Strategic Design Ministry of Environment and Climate Change Strategy



ALEX MACEACHERN
Director of Strategic
Engagement
Canadian Digital Service



Director, Digital Health Policy
Province of British Columbia



Executive Director, Technology Modernization and Strategic Projects





KATRINA SUMMERS

Team Lead, Web Governance
and Content Strategy

Ministry of Citizens' Services



Chief Information Officer

Office of the Auditor General
of British Columbia



Director, Digital Services, Environmental Assessment Office Government of British Columbia



DevOps Chapter Lead, DevExchange BC Provincial Government



ERYN SYLVESTER
Business Development Analyst
Maximus Canada



National Vice President - Sales and Marketing Maximus Canada



ERIC HOLOWACH
Customer Service Solution
Sales Manager
ServiceNow



Senior Client Director,
Government, Western Canada
ServiceNow



ADAM FOURNIER
Director Solution Engineering
VMware Tanzu



ELLIOT LEE
User Researcher
Button



CISO Armis



CINDY MCMATH
Senior Director, Capture &
Business Implementationr
Maximus Canada



SIMON WENG
Sr. Mobile Transformations
Consultant for Public Sector
Samsung



Solution Architect - Public Sector Armis



8:30am	Registration and Networking Coffee	
9:00am	Opening from Public Sector Network	
9:05am	Welcome from Chair	
	Steven Matukaitis, Principal Strategic Designer, Digital Solutions, Maximus Canada	
9:20am	Government Keynote: Addressing the Future of Digital Government	
KED	Marco Palermo, Director, Digital Government & Modernization, Technology Services, City of Toronto	
9:40am	Platinum Partner Session: Personalization in Government: Build Trust with Omnichannel Experiences	
Nancy Newell, Head of Marketing Experiences, Adobe		

#### **Digital Transformation Roadmaps**



- What are the key trends that are shaping the future of digital transformation?
- What are the core principles for building an effective digital transformation framework?
- What are some common barriers when it comes to delivering digital services efficiently? Are there any challenges that need to be addressed now to ensure an effective roll-out?
- Where do you see opportunities to improve collaboration across various levels of government and the private sector?
- In what ways have approaches to digital transformation differed pre-pandemic vs. post pandemic, if at all?

Wissam Moussa, Head of Platform Core Services, Canadian Digital Service

Gloria Er-Chua, Director, Policy & Digital Enterprise, Ontario Digital Service

Mandeep Flora, Director, Data Strategy and Solutions Platform, Business Intelligence and Practice Division, Ministry of Children, Community and Social Services

Curtis Simpson, C/SO, Armis

Moderated By: Steven Matukaitis, Principal Strategic Designer, Digital Solutions, Maximus Canada

#### 10:40am Gold Partner Session:

Bringing Together Technology, People and Processes: Meeting Citizens Expectations Online

Adam Fournier, Director Solution Engineering, VMware Tanzu

### 11:00am Morning Coffee and Networking Break

11:20am	Concurrent Roundtable Discussions Roundtable 1 IThe Future of Omnichannel Experience in Government: Bridging the Gap between UX and CX	Roundtable 2 Accelerating your Migration & Modernization Journey to Improve the Digital Experience
	Facilitated By: <b>Sam Erry,</b> Former Deputy Minister, <b>Ontario Government</b>	Facilitated By: <b>Adam Fournier,</b> <i>Director Solution Engineering,</i> <b>VMware Tanzu</b>
	Roundtable 3 Mitigating Risk in your Digital Transformation Strategy with Robust Asset Identification, Management and Protection	Roundtable 4 Sustainable Digital Infrastructure for Canada Facilitated By: Alec Wenzowski, President and Co-Founder, Button
	Facilitated By: Curtis Simpson, CISO, Armis	, , , , , , , , , , , , , , , , , , , ,

#### **Roundtable 5**

#### How to Enhance the Citizen Experience with Al-Driven Self Service

Facilitated By: Jay Kunarathnam, COO, Client Experience Solutions, Connex Telecommunications and Bilal Husain, Director, Client Experience Solutions. Connex Telecommunications

#### 12:20pm **Panel Discussion:**

#### **Overcoming Internal Barriers for Digital Adoption**

- How do leaders embed a culture of digital adoption in their organizations? How do they ensure buy-in?
- What strategies can be used to overcome shared challenges and barriers to transformation?
- What strategies can be used to attract and retain the next generation of digital leaders for tomorrow's public sector?
- What are the best practices for building a tech stack that will help improve adoption?
- Ways to ensure all departments are on a symbiotic transformation journey

#### Trevor Rutherford, Senior Digital Strategist, Ontario Digital Service

Asim Hussain, Director, Digital Service Transformation, City of Toronto

Olga Bakonyi, Head, Digital Enterprise Engagement Practice, Government of Ontario

Elliott Lee, User Researcher, Button

Moderated By: Steven Matukaitis, Principal Strategic Designer, Digital Solutions, Maximus Canada

#### 12:50pm **Government Keynote:**

Digital Inclusion and Accessibility for Better Citizen Experiences

Gary Yorke, Director, 311, City of Toronto

Closing remarks from Chair and Networking Lunch





8:30am	Registration and Networking Coffee	
9:00am	Opening from Public Sector Network	
9:05am	Welcome from Chair	
	Graham MacDougall, Senior Consultant, The Barrington Group	
9:20am	Government Keynote:	
Q	Addressing the Future of Digital Government	
Kirc .	Scott McKenna, Chief Information Officer, Nova Scotia Health Authority	
9:40am	Panel Discussion:	

#### **Digital Transformation Roadmaps and Overcoming Internal Barriers**

- What are the key trends that are shaping the future of digital transformation?
- How do leaders embed a culture of digital adoption in their organizations? How do they ensure buy-in?
- What are the core principles for building an effective digital transformation framework?
- What are some common barriers when it comes to delivering digital services efficiently? Are there any challenges that need to be addressed now to ensure an effective roll-out?
- What are the best practices for building a tech stack that will help improve adoption?

Joshua Lee, Executive Director, Service Design & Delivery, The Nova Scotia Digital Service

Jennifer Guitard, Director, Workforce Intelligence & Systems, Government of Nova Scotia

Kim Matthews, Senior Business Strategist, Service New Brunswick

Matt Clow, Senior Strategy Manager, TELUS Business Solutions, Telus

Moderated By: Graham MacDougall, Senior Consultant, The Barrington Group

#### 10:20am **Gold Partner Session:**

Bringing Together Technology, People and Processes: Meeting Citizens Expectations Online

Adam Fournier, Director Solution Engineering, VMware Tanzu

### 10:40am Morning Coffee and Networking Break

11:00am

**Concurrent Roundtable Discussions** 

Roundtable 1

Accelerating your Migration & Modernization Journey to Improve the Digital Experience

Facilitated By: **Adam Fournier,** *Director Solution Engineering,* **VMware Tanzu** 

**Roundtable 2** 

**Identifying and Meeting Citizen Needs with Data and Analytics** 

Facilitated By: **Kevin Laleyan,** Senior Lead - Emerging IOT, **Telus** 

**Roundtable 3** 

Mitigating Risk in your Digital Transformation Strategy with Robust Asset Identification, Management and Protection

Facilitated By: Bill Followell, Solution Architect - Public Sector, Armis

12:00pm

**Government Keynote:** 

**Digital Inclusion and Accessibility for Better Citizen Experiences** 



Beth Fox, Strategic Engagement Advisor, Canadian Digital Service

12:20pm Closing remarks from Chair and Networking Lunch



8:30am		
9:00am		
9:05am	Welcome from Chair	
	Trina Foster, Vice President, Strategy and Social Sector, Maximus Canada	
9:20am Government Keynote:		
0	Addressing the Future of Digital Government	
XIII	Jordan Storozuk, Chief of Staff, Digital Experience and Client Data Workstream, Employment and Social Development Canada	
9:40am	Platinum Partner Session:	
	Keeping Citizens at the Centre of Digital Design	
	Kevin Brooks, Field CTO and Executive Strategist - Defense and National Security, ServiceNow	
10:00am	Panol Discussion:	

### **Digital Transformation Roadmaps**



- What are the key trends that are shaping the future of digital transformation?
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- What are some common barriers when it comes to delivering digital services efficiently? Are there any challenges that need to be addressed now to ensure an effective roll-out?
- Where do you see opportunities to improve collaboration across various levels of government and the private sector?
- In what ways have approaches to digital transformation differed pre-pandemic vs. post pandemic, if at all?

Michael Jay, Director, Measurement Canada Digital Office, Innovation, Science and Economic Development Canada

Yvan Gauthier, Head of Artificial Intelligence Accelerator, National Research Council Canada

Natalie Kahale, Director, Service Transformation, City of Ottawa

Claudia Cyr, Enterprise Mobility Sales Manager, Samsung Canada

Moderated By: Trina Foster, Vice President, Strategy and Social Sector, Maximus Canada

#### 10:30am Gold Partner Session:

Bringing Together Technology, People and Processes: Meeting Citizens Expectations Online

Adam Fournier, Director Solution Engineering, VMware Tanzu

#### 10:50am Morning Coffee and Networking Break

11:10am	Concurrent Roundtable Discussions Roundtable 1 Re-imagining Successful IT Service Delivery Frameworks for Public Service Facilitated By: Kevin Brooks, Field CTO and Executive Strategist - Defense and National Security, ServiceNow	Roundtable 2 Accelerating your Migration & Modernization Journey to Improve the Digital Experience Facilitated By: Adam Fournier, Director Solution Engineering, VMware Tanzu
	Roundtable 3 Designing a User-Centric Digital Channel Facilitated By: Mark Magnusson, Service Design Practice Lead, Fujitsu	Roundtable 4 Sustainable Digital Infrastructure for Canada Facilitated By: Mike Novosad, Enterprise Account Manager - Mobile - Federal Government & Strategic Accounts, Samsung Canada

#### **Roundtable 5**

Mitigating Risk in Your Digital Transformation Strategy with Robust Asset Identification, Management and Protection

Facilitated By: Bill Followell, Solution Architect - Public Sector, Armis

#### 12:10pm Panel Discussion:

#### **Overcoming Internal Barriers for Digital Adoption**



- How do leaders embed a culture of digital adoption in their organizations? How do they ensure buy-in?
- What strategies can be used to overcome shared challenges and barriers to transformation?
- What strategies can be used to attract and retain the next generation of digital leaders for tomorrow's public sector?
- What are the best practices for building a tech stack that will help improve adoption?
- Ways to ensure all departments are on a symbiotic transformation journey

Elizabeth Rhodenizer, Director General Email and Workplace Technology Services, Shared Services Canada

Antoine Bedward, Director, Policy Development, Office of the Chief Information Officer, Treasury Board of Canada Secretariat

Liz McKeown, Executive Director, Digital Community Management and Development, Treasury Board of Canada Secretariat

Allen Pink, Director General, Digital Design and Production Directorate (DDPD), Public Affairs Branch, Canada Revenue Agency

Mark Magnusson, Service Design Practice Lead, Fujitsu

Moderated By: Ryan Androsoff, CEO & Founder, Think Digital

#### 12:50pm

#### **Government Case Study:**



Digital Inclusion and Accessibility for Better Citizen Experiences

Lauren Hunter, Director, Talent Policy and Platforms, Office of CIO, Treasury Board of Canada Secretariat

### 1:10pm Closing remarks from Chair and Networking Lunch



8:30am	Registration and Networking Coffee	
9:00am	Opening from Public Sector Network	
9:05am	Welcome from Chair	
	Jim Mickelson, MBA, National Vice President - Sales and Marketing, Maximus Canada	
	MC: Eryn Sylvester, Business Development Analyst, Maximus Canada	
9:20am	Government Keynote:	
0	Addressing the Future of Digital Government	
Kirks	Stephen Sabey, Executive Director, Platforms, Digital Delivery + Innovation, Innovation and Technology	
9:40am	Platinum Partner Session:	
	How to Move Fast in Government without Sacrificing Citizen Experience	
	Eric Holowach, Customer Service Solution Sales Manager, ServiceNow	



#### **Digital Transformation Roadmaps**

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- In what ways have approaches to digital transformation differed pre-pandemic vs. post pandemic, if at all?

Andrew Bunka, Leader, Web & Digital Development & User Experience (UX), Web & Digital, Customer Service & Communications, The City of Calgary

John Rogers, Director, Service Innovation and Digitization, Government of Alberta

Kim Wieringa, Assistant Deputy Minister, Health Information Systems Division, Alberta Health, Government of Alberta

Simon Weng, Sr. Mobile <u>Transformations</u> Consultant for Public Sector, Samsung

Moderated By: Cindy McMath, Senior Director, Capture & Business Implementation, Maximus Canada

#### 10:40am Morning Coffee and Networking Break

11:00am	Concurrent Roundtable Discussions Roundtable 1 How Governments Take an Agile Approach to Citizen Experience Facilitated By: Peter Madden, Senior Client Director, Government, Western Canada, ServiceNow	Roundtable 2 Designing a User-Centric Digital Channel Facilitated By: Simon Weng, Sr. Mobile Transformations Consultant for Public Sector, Samsung
	Roundtable 3 Sustainable Digital Infrastructure for Canada Facilitated By: Alec Wenzowski, President and Co-Founder, Button	Roundtable 4 Mitigating Risk in Your Digital Transformation Strategy with Robust Asset Identification, Management and Protection  Facilitated By: Sean Duyal, Senior Director, Sales Engineering, Armis

#### **Overcoming Internal Barriers for Digital Adoption**



- How do leaders embed a culture of digital adoption in their organizations? How do they ensure buy-in?
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- What strategies can be used to attract and retain the next generation of digital leaders for tomorrow's public sector?
- What are the best practices for building a tech stack that will help improve adoption?
- Ways to ensure all departments are on a symbiotic transformation journey

Blair Neufeld, Executive Director, Product, Digital Delivery and Innovation, Service Alberta

David Almond, Executive Director, Information Technology, Alberta Innovates

Kari Rasmussen, Executive Director, Curriculum Learning and Teaching Resources Sector, Government of Alberta

Elliott Lee, User Researcher, Button

Moderated By: Cindy McMath, Senior Director, Capture & Business Implementation, Maximus Canada

#### 12:40pm Government Keynote:



**Digital Inclusion and Accessibility for Better Citizen Experiences** 

Ryan Hum, Chief Information Officer & Vice President of Data, Canada Energy Regulator

#### 1:00pm Closing remarks from Chair and Networking Lunch



8:30am	Registration and Networking Coffee		
9:00am	m Opening from Public Sector Network		
9:05am	Welcome from Chair Jim Mickelson, MBA, National Vice President - Sales and Marketing, Maximus Canada		
9:20am	Government Keynote: Digital Inclusion and Accessibility for Better Citizen Experiences		
A.	Stephen Gordon, Chief Information Officer, Office of the Auditor General of British Columbia		
9:40am	Platinum Partner Session:		
	How to Move Fast in Government without Sacrificing Citizen Experience		
	Eric Holowach, Customer Service Solution Sales Manager, ServiceNow		

#### **Digital Transformation Roadmaps**



- What are the key trends that are shaping the future of digital transformation?
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- In what ways have approaches to digital transformation differed pre-pandemic vs. post pandemic, if at all?

Natasha Thambirajah, Director, Digital Health Policy, Province of British Columbia

Daniel Darche, Executive Director, Technology Modernization and Strategic Projects, Ministry of Attorney General, Information Services Branch, Government of BC

Katrina Summers, Team Lead, Web Governance and Content Strategy, Ministry of Citizens' Services

Simon Weng, Sr. Mobile Transformations Consultant for Public Sector, Samsung

Moderated By: Cindy McMath, Senior Director, Capture & Business Implementation, Maximus Canada

#### 10:30am Gold Partner Session:

Rethinking Citizen-Expectation/Experience through DX

Moumita Bhadra, Client Lead, BC Government, Fujitsu

#### 10:50am Morning Coffee and Networking Break

11:10am	Concurrent Roundtable Discussions Roundtable 1 How Governments Take an Agile Approach to Citizen Experience	Roundtable 2 Designing a User-Centric Digital Channel  Facilitated Day Moumita Phadra, Client Load, BC Covernment, Evilland	
	Facilitated By: <b>Peter Madden,</b> Senior Client Director, Government, Western Canada, <b>ServiceNow</b>	Faciltated By: <b>Moumita Bhadra,</b> Client Lead, BC Government, <b>Fujitsu</b>	
	Roundtable 3 Developing a Blueprint for Inter-Departmental and Government-Citizen Collaboration and Communication Facilitated By: Simon Weng, Sr. Mobile Transformations Consultant for Public Sector, Samsung	Roundtable 4 Sustainable Digital Infrastructure for Canada Facilitated By: Elliott Lee, User Researcher, Button	
	Roundtable 3 Mitigating Risk in Your Digital Transformation Strategy with Robust Asset Identification, Management and Protection		
	Facilitated By: Curtis Simpson, CISO, Armis		
12:10pm	Panel Discussion: Overcoming Internal Barriers for Digital Adoption  • How do leaders embed a culture of digital adoption in their organizations? How do they ensure buy-in?  • What strategies can be used to overcome shared challenges and barriers to transformation?		
	<ul> <li>What strategies can be used to attract and retain the next generation of digital leaders for tomorrow's public sector?</li> <li>What are the best practices for building a tech stack that will help improve adoption?</li> <li>Ways to ensure all departments are on a symbiotic transformation journey.</li> </ul>		

• Ways to ensure all departments are on a symbiotic transformation journey

Kevin Ehman, Director of Strategic Design, Ministry of Environment and Climate Change Strategy

Olena Mitovska, Product Director of Private Cloud as a Service Platform, BC Provincial Government

Gary Wong, DevOps Chapter Lead, DevExchange, BC Provincial Government

Alex MacEachern, Director of Strategic Engagement, Canadian Digital Service

Elliott Lee, User Researcher, Button

Moderated By: Cindy McMath, Senior Director, Capture & Business Implementation, Maximus Canada

### 12:40pm Government Case Study:

**Building Modern Digital Engagement Tools** 

Sid Tobias, Director, Digital Services, Environmental Assessment Office, Government of British Columbia

1:00pm Closing remarks from Chair and Networking Lunch